

JSS COLLEGE OF ARTS COMMERCE & SCIENCE

(Autonomous)

B.N Road, Mysuru – 25

DEPARTMENT OF COMMERCE AND MANAGEMENT

Syllabus CHOICE BASED CREDIT SYSYTEM BBA Programme

<u>2017-18</u>

| ~ | V | COURS | | NO | OF CR | EDITS | | RE/PRAC | | тот | AL TEACH HOUIRS | HING |
|------|-----|----------|---|------------------|-------|-------|--------|---------|-------|-------|--------------------|-------|
| VEAR | SEM | Ε | TITLE OF THE PAPER | L | Т | PRA | L | T | PRA | L | Т | PRA |
| | S | CODE | | (Hrs) | (Hrs) | (Hrs) | (Hrs) | (Hrs) | (Hrs) | (Hrs) | (Hrs) | (Hrs) |
| | | BDA21011 | ENTREPRENEURSHIP DEVELOPMENT | 3 | 1 | 0 | 3 | 1 | 0 | 48 | 16 | 0 |
| | Ι | BDA22011 | FINANCIAL ACCOUNTING AND ANALYSIS | 4 | 1 | 1 | 4 | 1 | 2 | 64 | 16 | 32 |
| T | | BDA23011 | BUSINESS DECISIONS | 5 | 1 | 0 | 5 | 1 | 0 | 80 | 16 | 0 |
| Ι | | BDB23011 | ORGANISATIONAL BEHAVIOUR | 3 | 1 | 0 | 3 | 1 | 0 | 48 | 16 | 0 |
| | II | BDB21011 | STATISTICS FOR BUSINESS | 5 | 1 | 0 | 5 | 1 | 0 | 80 | 16 | 0 |
| | | BDB22011 | COST AND MANAGEMENT ACCOUNTING | 5 | 1 | 0 | 5 | 1 | 0 | 80 | 16 | 0 |
| | ш | BDC21011 | INCOME TAX | 4 | 1 | 1 | 4 | 1 | 2 | 64 | 16 | 32 |
| | ш | BDC22011 | CORPORATE FINANCE | 5 | 1 | 0 | 5 | 1 | 0 | 80 | 16 | 0 |
| п | | BDD22001 | FINANCIAL MARKETS AND INSTITUTIONS | 5 | 1 | 0 | 5 | 1 | 0 | 80 | 16 | 0 |
| | IV | BDD23001 | QUANTITATIVE TECHNIQUES | 5 | 1 | 0 | 5 | 1 | 0 | 80 | 16 | 0 |
| | | BDD21001 | COMPUTER APPLICATIONS IN BUSINESS | 2 | 0 | 2 | 2 | 0 | 4 | 32 | 0 | 64 |
| | | BDE21001 | INVESTMENT ANALYSIS AND PORTFOLIE MANAGEMENT | 5 | 1 | 0 | 5 | 1 | 0 | 80 | 16 | 0 |
| | | BDE22001 | GST AND CUSTOMS DUTY | 5 | 1 | 0 | 5 | 1 | 0 | 80 | 16 | 0 |
| | v | | ELECTIVE -1 (ANY ONE FROM THE LIST DSE GROUP) | LIST GIVEN BELOW | | | | | | | | |
| | | | ELECTIVE -2 (ANY ONE FROM THE LIST DSE GROUP) | | | | LIST C | BIVEN B | ELOW | | | |
| III | | BDF21001 | CORPORATE RESTRUCTURING | 5 | 1 | 0 | 5 | 1 | 0 | 80 | 16 | 0 |
| | | BDF22001 | INTERNATIONAL FINANCIAL INSTITUTIONS | 5 | 1 | 0 | 5 | 1 | 0 | 80 | 16 | 0 |
| | VI | | ELECTIVE -3 (ANY ONE FROM THE LIST DSE GROUP) | | | | LIST C | GIVEN B | ELOW | | | |
| | | | ELECTIVE – 4 (ANY ONE FROM THE LIST DSE GROUP) | LIST GIVEN BELOW | | | | | | | | |

Scheme of Study for BBA under CBCS Scheme implemented from 2017-18

LIST OF COURSES IN DSE GROUP

| | M | COURS | | NO. | OF CRI | EDITS | | RE/PRAC URS /WE | | ТОТ | AL TEACH HOUIRS | HING |
|-----|---------------------------|----------|--|-------|--------|-------|-------|--------------------|-------|-------|--------------------|-------|
| E | SEM | Ε | TITLE OF THE PAPER | L | Т | PRA | L | Т | PRA | L | Т | PRA |
| | | CODE | | (Hrs) | (Hrs) | (Hrs) | (Hrs) | (Hrs) | (Hrs) | (Hrs) | (Hrs) | (Hrs) |
| III | BDE23001 FI BDE24001 C | | INVESTMENT BANKING AND FINANCIAL SERVICES | 5 | 1 | 0 | 5 | 1 | 0 | 80 | 16 | 0 |
| | | | CORPORATE ANALYSIS AND VALUATION | 5 | 1 | 0 | 5 | 1 | 0 | 80 | 16 | 0 |
| | | BDE25001 | RESEARCH METHODOLOGY | 5 | 1 | 0 | 5 | 1 | 0 | 80 | 16 | 0 |
| | | BDE26001 | INTERNATIONAL TRADE BLOCKS & MULTILATERAL AGENCIES | 5 | 1 | 0 | 5 | 1 | 0 | 80 | 16 | 0 |
| | | BDE27001 | HUMAN RESOURCE MANAGEMENT | 5 | 1 | 0 | 5 | 1 | 0 | 80 | 16 | 0 |

| | BDF23001 | STRATEGIC CORPORATE FINANCE | 5 | 1 | 0 | 5 | 1 | 0 | 80 | 16 | 0 |
|------|----------|---|---|---|---|---|---|---|----|----|-----|
| 3.71 | BDF24001 | MANAGEMENT OF FINANCIAL INSTITUTIONS | 5 | 1 | 0 | 5 | 1 | 0 | 80 | 16 | 0 |
| VI | BDF25001 | FINANCIAL DERIVATIVES | 5 | 1 | 0 | 5 | 1 | 0 | 80 | 16 | 0 |
| | BDF26001 | RESEARCH SOFTWAR PACKAGE | 2 | 0 | 2 | 2 | 0 | 4 | 32 | 0 | 64 |
| | BDF27001 | COMPUTERISED ACCOUNTING SYSTEM | 4 | 0 | 2 | 4 | 0 | 4 | 64 | 0 | 64 |
| | BDF28001 | PROJECT WORK | 1 | 1 | 4 | 1 | 1 | 8 | 16 | 16 | 128 |

Proposed Scheme of Assessment for BBA under CBCS Scheme to be implemented from 2017-18

| Year | SEM | COURSE | TITLE OF THE PAPER | | | TINU | | | МАУ | K MAR | RKS | PER | CENT | AGE | DURATIO N OF EXAM | |
|------|-----|----------|---|------------------|---------|------|----------|-----|-------|-------|------|-----|------|-----|-------------------------|----|
| | S | CODE | | Т | SD R | Т | VIV A | C3 | TH | PR | IA | TH | PR | IA | TH | PR |
| | | BDA21011 | ENTREPRENEURSHIP DEVELOPMENT | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | - |
| | Ι | BDA22011 | FINANCIAL ACCOUNTING AND ANALYSIS | 10 | 05 | 10 | 05 | 70 | 70 | 70 | 30 | 50 | 20 | 30 | 3h | 2h |
| Ι | | BDA23011 | BUSINESS DECISIONS | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | _ |
| | | BDB23011 | ORGANISATIONAL BEHAVIOUR | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | - |
| | П | BDB21011 | STATISTICS FOR BUSINESS | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | - |
| | 11 | BDB22011 | COST AND MANAGEMENT ACCOUNTING | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | - |
| | Ш | BDC21011 | INCOME TAX | 10 | 05 | 10 | 05 | 70 | 70 | 70 | 30 | 50 | 20 | 30 | 3h | 2h |
| | m | BDC22011 | CORPORATE FINANCE | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | _ |
| II | | BDD22001 | FINANCIAL MARKETS AND INSTITUTIONS | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | - |
| | IV | BDD23001 | QUANTITATIVE TECHNIQUES | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | _ |
| | | BDD21001 | COMPUTER APPLICATIONS IN BUSINESS | 10 | 05 | 10 | 05 | 70 | 50 | 70 | 30 | 35 | 35 | 30 | 3h | 2h |
| | | BDE21001 | INVESTMENT ANALYSIS AND PORTFOLIE MANAGEMENT | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | - |
| | | BDE22001 | GST AND CUSTOMS DUTY | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | - |
| | V | | ELECTIVE -1 (ANY ONE FROM THE LIST DSE GROUP) | | · | | | LIS | ST GI | VEN | BELO | OW | | | | |
| | | | ELECTIVE -2 (ANY ONE FROM THE LIST DSE GROUP) | | | | | LIS | ST GF | VEN | BELO | OW | | | | |
| III | | BDF21001 | CORPORATE RESTRUCTURING | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | - |
| | | BDF22001 | INTERNATIONAL FINANCIAL INSTITUTIONS | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | - |
| | VI | | ELECTIVE -3 (ANY ONE FROM THE LIST DSE <u>GROUP)</u> | | · | | · | LIS | ST GI | VEN | BEL | OW | | | | |
| | | | ELECTIVE – 4 (ANY ONE FROM THE LIST DSE GROUP) | LIST GIVEN BELOW | | | | | | | | | | | | |

LIST OF COURSES IN DSE GROUP

| ar | W | COURSE | TITLE OF THE PAPER | | CON ASSE | | | | МАУ | K MAR | RKS | PERCENTAGE | | | DURATIO N OF EXAM | |
|------|-----|----------|---|----|-------------|----|----------|----|-----|-------|-----|------------|----|----|-------------------------|----|
| Year | SEM | CODE | IIILE OF THE PAPER | (| 21 | (| 22 | | | | | | | | | |
| | | | | Т | SD R | Т | VIV A | C3 | TH | PR | IA | TH | PR | IA | TH | PR |
| | | BDE23001 | INVESTMENT BANKING AND FINANCIAL SERVICES | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | - |
| | v | BDE24001 | CORPORATE ANALYSIS AND VALUATION | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | - |
| | v [| BDE25001 | RESEARCH METHODOLOGY | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | - |
| | | BDE26001 | INTERNATIONAL TRADE BLOCKS & MULTILATERAL AGENCIES | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | - |
| ш | | BDE27001 | HUMAN RESOURCE MANAGEMENT | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | - |
| | | BDF23001 | STRATEGIC CORPORATE FINANCE | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | - |
| | | BDF24001 | MANAGEMENT OF FINANCIAL INSTITUTIONS | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | - |
| | | BDF25001 | FINANCIAL DERIVATIVES | 10 | 05 | 10 | 05 | 70 | 70 | - | 30 | 70 | - | 30 | 3h | - |
| | VI | BDF26001 | RESEARCH SOFTWAR PACKAGE | 10 | 05 | 10 | 05 | 70 | 50 | 70 | 30 | 35 | 35 | 30 | 2h | 2h |
| | | BDF27001 | COMPUTERISED ACCOUNTING SYSTEM | 10 | 05 | 10 | 05 | 70 | 70 | 70 | 30 | 50 | 20 | 30 | 3h | 3h |
| | | BDF28001 | PROJECT WORK | - | - | - | - | - | - | 70 | 30 | - | 70 | 30 | - | - |

SCHEME OF VALUATION FOR PRACTICAL EXAMINATION

- A candidate appearing for the first time should submit a duly signed and certified practical record
- Practical record has to be valued for *FIVE marks* by examiners at the time of examination
- FIVE marks for conducting viva-voce.
- Computer Lab exams are conducted for 70 marks for each candidates

| SI No | Component | Marks |
|-------|--------------------------|-------|
| 1 | Proposal of Project Work | 15 |
| 2 | PPT Presentation | 15 |
| | TOTAL | 30 |

EVALUATION OF PROJECT WORK:

| Sl No | Component | Marks |
|-------|---|-------|
| 1 | Evaluation of Project by Internal and External Exainors | 50 |
| 2 | Viva Voce | 20 |
| | TOTAL | 70 |

DEPARTMENT OF COMMERCE

Discipline Specific Course

| Sl. | Same | Course | Title of the nener | Tot | al cred | its |
|-----|------|----------|--------------------------------------|-----|---------|-----|
| No | Sem | Code | Title of the paper | L | Т | Р |
| 1 | т | BDA22011 | FINANCIAL ACCOUNTINGAND ANALYSIS | 4 | 1 | 1 |
| 2 | 1 | BDA23011 | BUSINESS DECISIONS | 5 | 1 | 0 |
| 3 | П | BDB21011 | STATISTICS FOR BUSINESS | 5 | 1 | 0 |
| 4 | 11 | BDB22011 | COST AND MANAGEMENT ACCOUNTING | 5 | 1 | 0 |
| 5 | III | BDC21011 | INCOME TAX | 4 | 1 | 1 |
| 6 | 111 | BDC22011 | CORPORATE FINANCE | 5 | 1 | 0 |
| 7 | IV | BDC22001 | FINANCIAL MARKETS AND INSTITUTIONS | 5 | 1 | 0 |
| 8 | 1 V | BDC23001 | QUANTITATIVE TECHNIQUES | 5 | 1 | 0 |
| 9 | | BDE21001 | INVESTMENT ANALYSIS AND PORTFOLIE | 5 | 1 | 0 |
| 9 | V | BDE21001 | MANAGEMENT | 5 | 1 | |
| 10 | | BDE22001 | GST AND CUSTOMS DUTY | 5 | 1 | 0 |
| 11 | VI | BDF21001 | CORPORATE RESTRUCTURING | 5 | 1 | 0 |
| 12 | VI | BDF22001 | INTERNATIONAL FINANCIAL INSTITUTIONS | 5 | 1 | 0 |

Generic Elective

| Sl. | G | Course | Tide of the memory | Total credits | | |
|-----|-------|----------|------------------------------|---------------|---|---|
| No | o Sem | Code | Title of the paper | L | Т | Р |
| 1 | Ι | BDA21011 | ENTREPRENEURSHIP DEVELOPMENT | 3 | 1 | 0 |
| 2 | II | BDB23011 | ORGANISATIONAL BEHAVIOUR | 3 | 1 | 0 |

Skill Enhancement Course

| Sl. | Carr | Course | Title of the noner | Tot | al cred | its |
|-----|--------|----------|---------------------------------|-----|---------|-----|
| No | lo Sem | Code | Title of the paper | L | Т | Р |
| 1 | IV | BDD21011 | COMPUTER APPLICATON IN BUSINESS | 2 | 0 | 2 |

Discipline Specific Elective

| Sl. | Gam | Course | Tide of the memory | Tot | al cred | its |
|-----|-----|----------|----------------------------------|-----|---------|-----|
| No | Sem | Code | Title of the paper | L | Т | Р |
| 1 | V | BDE23001 | INVESTMENT BANKING AND FINANCIAL | 5 | 1 | 0 |

| | | | SERVICES | | | |
|----|-----|----------|--------------------------------------|---|---|---|
| 2 | | BDE24001 | CORPORATE ANALYSIS AND VALUATION | 5 | 1 | 0 |
| 3 | | BDE25001 | RESEARCH METHODOLOGY | 5 | 1 | 0 |
| 4 | | BDE26001 | INTERNATIONAL TRADE BLOCKS & | 5 | 1 | 0 |
| 4 | | BDE20001 | MULTILATERAL AGENCIES | 5 | 1 | |
| 5 | | BDE27001 | HUMAN RESOURCE MANAGEMENT | 5 | 1 | 0 |
| 6 | | BDF23001 | STRATEGIC CORPORATE FINANCE | 5 | 1 | 0 |
| 7 | | BDF24001 | MANAGEMENT OF FINANCIAL INSTITUTIONS | 5 | 1 | 0 |
| 8 | VI | BDF25001 | FINANCIAL DERIVATIVES | 5 | 1 | 0 |
| 9 | V I | BDF26001 | RESEARCH SOFTWAR PACKAGE | 2 | 0 | 2 |
| 10 | | BDF27001 | COMPUTERISED ACCOUNTING SYSTEM | 4 | 0 | 2 |
| 11 | | BDF28001 | PROJECT WORK | 1 | 1 | 4 |

Programme code: BBA11

Programme Outcome:

This program could provide well trained dynamic personnel and professionals for

- PO1: Industries and Multinational companies
- PO2: Banking Sectors and Insurance Companies
- PO3: Financing and Leasing Companies
- PO4: Transport Agencies and Warehousing
- PO5: Stock Markets and Foreign Trade,

This program could provide well trained professionals to practice and work as

- PO6: Chartered accountants, advocates, cost accountants and company secretaries
- PO7: Financial Analysts, Tax consultants, Tax Practitioners and Investment consultants
- PO8: Financial and management accountants
- PO9: Marketing Manager, Store manager, Purchase Manager and Sales Manager
- PO10: Human Resources Manager, Counsellor
- PO11: Retail Manager, Middle men and Customer relation manager
- PO12: Decision Maker
- PO13: Stock broker
- PO14: Official receiver and Liquidator,
- PO15: Market researcher, supply chain manger and Franchisee
- PO16: Administrator of the different types of Business and Non-business organizations

Programme Specific Outcomes

The students at the end of the BBA programme can become a

PSO1: Business Entrepreneur
PSO2: Business Administrator
PSO3: Financial, Cost and Management Accountant
PSO4: Business Researcher
PSO5: Bank Manager
PSO6: Personal Secretary
PSO7: Project Manager

PSO8: Legal adviser PSO9: Stock Broker

BDA22011

SEMESTER I

FINANCIAL ACCOUNTING AND ANALYSIS – DSC 1

(Credits: Lecture -04, Tutorial -01, Practical -01)

Lectures: 64 Hrs Tutorials: 16 Hrs Practical: 32 Hrs

Course Outcome:

On successful completion of this course the students can:

- CO1: Learn the characteristics of financial accountant and able to work as financial accountant
- CO2: Learn the classification and characteristics and apply the principles of accounting in preparation of financial statements
- CO3: Understand in details with application and generate financial statement using accounting software
- CO4: Understand in details with examples become a financial analyst
- CO5: Identify the characteristics of financial analyst and able to become financial analyst

Unit 1: Introduction to Financial Accounting:

Accounting as an Information System, Importance and Scope, Limitations; Users of accounting information, Concepts, Principles and Conventions. Generally Accepted Accounting Principles; The Accounting Equation; Nature of Accounts, Types of books (Primary and Secondary) and Rules of Debit and Credit; Recording Transactions in Journal; Preparation of Ledger Accounts; Opening and Closing Entries; Preparation of Trial Balance.

Unit 2: Preparation of Financial Statements:

Trading Account, Profit & Loss Account and Balance Sheet, Adjustment Entries, Understanding contents of financial statements of a joint stock company as per the Companies Act 2013; Understanding the contents of annual report of a company.

Unit 3: Indian Accounting Standards (Ind-AS):

Concept, benefits, procedure for issuing Ind-AS in India, salient features of Ind-AS issued by ICAI; International Financial Reporting Standards(IFRS): Main features, uses and objectives of IFRS, IFRS issued by IASB and concept of harmonization and convergence, obstacle in harmonization and convergence, suggestions for increased convergence and harmonization.

Unit 4: Computerised Accounting Systems:26 Practical Lab

Computerised Accounting Systems: Computerized Accounts by using any popular accounting software: Creating a Company; Configure and Features settings; Creating Accounting Ledgers and Groups; Creating Stock Items and Groups; Vouchers Entry; Generating Reports – Cash Book, Ledger Accounts, Trial Balance, Profit and Loss Account, Balance Sheet, Funds Flow Statement, Cash Flow Statement. Selecting and shutting a Company; Backup and Restore data of a Company.

Unit 5: Financial Statement Analysis:

Objective of financial statement analysis, sources of information; Techniques of financial statement analysis: Horizontal analysis, Vertical analysis and Ratio Analysis; Financial Ratios: Meaning and Usefulness of Financial Ratios. Analysis of ratios from the perspective of Stakeholders like Investors, Lenders, and Short-term Creditors. Liquidity Ratios, Solvency Ratios, Profitability Ratios, and Turnover Ratios; Limitation of ratios.

Reference:

1. Monga, J.R., Financial Accounting: Concepts and Applications, Mayur Paperbacks

2. Tulsian, P.C., Financial Accounting, Pearson

3. Maheshwari, S.N. & Maheshwari, S.K. , Financial Accounting for B. Com., CA, CS, &

ICWA (Foundation) Courses, Vikas Publishing House Pvt. Ltd.

4. Ghosh, T.P., Financial Accounting for Managers, Taxmann Allied Services (P) Ltd.

5. Balwani, Nitin, Accounting and Finance for Managers

6. Gupta, Ambrish: Financial Accounting for Management

7. Bhattacharyya, Asish K., Financial Accounting for Business Managers 8. Jain, S.P.

&Narang, K.L., Advanced Accountancy.

8. Charles T. Horngren, Gart L. Sundem, John A. Elliot and Donna R. Philbrick, Introduction to Financial Accounting, Pearson.

BDA23011

SEMESTER I

BUSINESS DECISIONS – DSC 2

(Credits: Lecture -05, Tutorial -01, Practical -0)

Lectures: 80 Hrs Tutorials: 16 Hrs

Course Outcome:

On successful completion of this course the students can:

CO1: Identify in detail the cost and income effect on business

- CO2: Learn in depth the decision making areas and able to make appropriate business decisions
- CO3: Understand in details with examples Analyse the behaviour of consumer
- CO4: Learn in detail the characteristics of forecast and able to forecast the demand for products

CO5: Understand and analyse business problems and able to solve them

Unit 1: Market Dynamics:

Individual demand, market demand, individual supply, market supply, market equilibrium; Elasticity of demand and supply: Price elasticity of demand, income elasticity of demand, cross price elasticity of demand, elasticity of supply; Theory of consumer behaviour: cardinal utility theory, ordinal utility theory(indifference curves, budget line, consumer choice, price effect, substitution effect, income effect for normal, inferior and Giffen goods), revealed preference theory.

Unit 2: Producer and optimal production choice:

Optimizing behaviour in short run (geometry of product curves, law of diminishing margin productivity, three stages of production),optimizing behaviour in long run (isoquants, isocost line, optimal combination of resources) Costs and scale: traditional theory of cost (short run and long run, geometry of cost curves, envelope curves), modern theory of cost (short run and long run), economies of scale, economies of scope.

Unit 3: Theory of firm and market organization:

Perfect competition (basic features, short run equilibrium of firm/industry, long run equilibrium of firm/industry, effect of changes in demand, cost and imposition of taxes) ; monopoly (basic features, short run equilibrium, long run equilibrium, effect of changes in demand, cost and imposition of taxes, comparison with perfect competition, welfare cost of monopoly), price discrimination, multi plant monopoly; monopolistic competition (basic features, demand and cost, short run equilibrium, long run equilibrium, excess capacity) ; oligopoly (Cournot's model, kinked demand curve model,

dominant price leadership model, prisoner's dilemma

Demand for a factor by a firm under marginal productivity theory (perfect competition in the product market, monopoly in the product market), market demand for a factor, supply of labour, market supply of labour, factor market equilibrium.

Reference:

1. Dominick Salvatore (2009). Principles of Microeconomics(5th ed.) Oxford University Press

2. Lipsey and Chrystal. (2008). Economics.(11th ed.) Oxford University Press

3. Koutosyannis (1979). Modern Micro Economics. Palgrave Macmillan

4. Pindyck, Rubinfeld and Mehta. (2009). Micro Economics. (7th ed.). Pearson.

SEMESTER I

ENTREPRENEURSHIP DEVELOPMNET - GE 1

(Credits: Lecture -03, Tutorial -01, Practical -0)

Lectures: 48 Hrs Tutorials: 16 Hrs

Course Outcome:

On successful completion of this course the students can:

- CO1: Learn in depth qualities of an entrepreneur and able to become an entrepreneur
- CO2: Write down the details of financial schemes offered by banks and government agencies and able to access them easily
- CO3: Learn the details of mobilisation of resources

CO4: Learn in depth the characteristics of customer and able to identify the customer

Unit 1: Entrepreneurial Development Perspective:

Concept of entrepreneurship development and their dynamics. Importance of skill, knowledge and motivation in ED. Entrepreneurial Competition, generation of business, ideas and final selection of an activity. Market survey report and business plan preparation. Pooling of resources, forms enterprise ownership and their details.

Unit 2: Enterprise Management

Logistics and launching formalities, probable pitfalls, managing money, men, machinery, material and marketing. Support organization, entrepreneurial growth, following the law of the land and social obligation. Managing organisation for innovation and creativity. Importance of leadership, business ethics and business skills on good team building

Unit 3: Running A Family Business :

Concept, structure and kinds of family firms. Understanding its reputation and brand. Enhancing the knowledge and skill. Managing family and shareholders relationship. Managing leadership succession and understanding the group dynamics, encouraging family women into business. Identifying the changed customer needs and encouraging growth and change in the family business.

Unit 4: Social Entrepreneurship:

Introduction, Role and Characteristics of Social Entrepreneurs, Starting of a Non-profits Organization innovatively through local resources in a social context, sustainability, Business Strategies and Scaling up.

Unit 5: Role Of Government And Financial Institutions

Role of Central and State Government in promoting entrepreneurship. Types of schemes, loans, incentives, grants and subsidies. Different types of financial institutions, role of commercial banks, types of loans for MSMEs schemes, appraisal, sanctions, repayment.

- 1. Entrepreneurship Tata MC Graw hill
- 2. Entrepreneurship and Small Business New Jersey: Palgrave
- Creativity and Entrepreneurship Jhon Kao
 Corporate Creativity Tata MC Graw hill
- 5. Innovative Entrepreneurship Practice and Principles Drucker P.F.

BDB23011

SEMESTER II

ORGANISATIONAL BEHAVIOUR - GE 2

(Credits: Lecture -03, Tutorial -01, Practical -0)

Lectures: 48 Hrs Tutorials: 16 Hrs

Course Outcome:

On successful completion of this course the students can:

- CO1: Understand in detail behaviour of employees and able to manage them efficiently
- CO2: Identify in details employees performance and able to motivate for effective performance
- CO3: Learn in depth and analyse the behaviour of employees
- CO4: Understand in details key positions in an organisation and able to occupy them

CO5: Learn in details with examples frame policies and strategies in organisation

Unit 1: Introduction to Organisational Behaviour:

Organisation- Concept, features and types. Organisational Behaviour – concept, meaning, scope, characteristics and role. Evolution, challenges and opportunities for O.B.

Unit 2: Personality:

Personality – Meaning, characteristics and determinants. Theories – Psychoanalytical Theory. Erikson stages, CheisArgyeis's immateriality – Maturity Theory, Traits Theory and Self theory. Personality traits.

Unit 3: Perception, Attitude and Learning:

Perception – concept, nature, process and factors influencing perceptual set. Attitudes – Meaning, definition, nature, components and sources. Learning – concept, nature, theories of learning, principles and determinants of learning

Unit 4: Groups and Teams:

Groups – Definitions, types, reasons for group formation. Groups Dynamics – Definition and features. Teams – Meaning , Groups v/s Teams, features, importance and types.

Reference:

- 1. Koontz & Heinz Weihrich: Essential of management McGraw Hill (1999)
- 2. Kaul, Vijay kumar, Management- Text & Cases, Vikas Publishing, New Delhi, 2015
- 3.Stoner&Wankel:Management
- 4. Stephen P. Robbins and Mary Coulter: Management, Pearson
- 5. Y.K. Bhushan: Fundamentals of Business Organisation& Management X Edition
- 6. Richard L. Daft, Principles Of Management, CengageLearning, India
- 7. Robbins Stephen P. : OrganisationalBehaviour, Pearson Education, 12th Edition

BDB21011

SEMESTER II

STATISTICS FOR BUSINESS - DSC 3

(Credits: Lecture -05, Tutorial -01, Practical -0)

Lectures: 80 Hrs Tutorials: 16 Hrs

Course Outcome:

On successful completion of this course the students can:

- CO1: Learn in details with examples Measures of Central tendency
- CO2: Understand the classification and characteristics of Measures of dispersion
- CO3: Learn in detail the correlation and determine the relation between two variables
- CO4: Understand in depth regression and able to find unknown variable value based on known variable value
- CO5: Learn the characteristics and components of time series analysis and able fit a trend line

Unit 1: Measures of Central Value:

Meaning, Need for measuring central value. Characteristics of an ideal measure of central value. Types of averages - mean, median, mode, harmonic mean and geometric mean. Merits, Limitations and Suitability of averages. Relationship between averages. Measures of Dispersion: Meaning and Significance. Absolute and Relative measures of dispersion - Range, Quartile Deviation, Mean Deviation, Standard Deviation, Moments, Skewness.

Unit 2: Correlation Analysis:

Meaning and significance. Types of correlation. Methods of studying simple correlation - Karl Pearson's coefficient of correlation, Spearman's Rank correlation coefficient.

Regression Analysis: Meaning and significance, Regression vs. Correlation. Linear Regression, Regression lines (X on Y and Y on X) and Standard error of estimate.

Unit 3: Analysis of Time Series and Probability

- **Analysis of Time Series**: Meaning and significance. Utility, Components of time series, Models (Additive and Multiplicative), Measurement of trend: Method of least squares, parabolic trend and logarithmic trend.
- **Probability**: Meaning and need. Theorems of addition and multiplication. Conditional probability. Bayes' theorem, Random Variable- discrete and continuous. Probability Distribution: Meaning, characteristics (Expectation and variance) of Binomial, Poisson, and Normal distribution. s

Unit 4:Introduction to testing of Hypothesis:

Concept; Level of Significance; Process of testing; Test of hypothesis concerning Mean; Test of hypothesis concerning Proportion. Z -test, t - test for single mean and difference of means and ANNOVA – one way and two way.

Reference:

- 2. Richard Levin & David Rubin : Statistics for management, Prentice Hall
- 3. M. Wilson Business Statistics
- 4. Sancheti&Kapoor Business Statistics
 5. C.B. Gupta Business Statistics
 6.Tulsian Business Statistics

BDB22011

SEMESTER II

COST AND MANAGEMENT ACCOUNTING - DSC 4

(Credits: Lecture -05, Tutorial -01, Practical -0)

Lectures: 80 Hrs Tutorials: 16 Hrs

Course Outcome:

On successful completion of this course the students can:

- CO 1: Understand in depth budgetary control system and able to prepare different types of budgets
- CO 2: Understand in detail the techniques of costing and able to become cost accountant
- CO 3: Learn in detail the classification of cost and able to prepare cost sheet, tender and quotation
- CO 4: Learn in depth variance analysis and able to determine Material, Labour and overhead variance
- CO5: Learn in detail marginal costing techniques and able to determine BEP, desired profit

Unit 1: Cost concepts:

Meaning, Scope, Objectives, and Importance of Cost Accounting, Cost, Costing, Cost Control, and Cost Reduction. Elements of Cost, Components of total Cost, Cost sheet.

Classification of costs: Fixed, Variable, Semi-variable, and Step costs; Product, and Period costs; Direct, and Indirect costs; Relevant, and Irrelevant costs; Shut-down, and Sunk costs; Controllable, and Uncontrollable costs; Avoidable, and Unavoidable costs; Imputed / Hypothetical costs; Out-of-pocket costs; Opportunity costs; Expired, and Unexpired costs; Conversion cost. Cost Ascertainment: Cost Unit, Cost Center, Profit Center, Cost Allocation and Cost apportionment; Cost Reduction and Cost Control.

Unit 2: Cost-Volume-Profit Analysis:

Contribution, PV Ratio, Breakeven-point, Margin of safety, cost break-even-point, cash break-even-point, Composite break-even-point, Key Factor, Break-even Analysis. Relevant Costs and Decision Making: Pricing, Product Profitability, Make or Buy, Exploring new markets, Shut down or continue.

Process costing: Process losses and wastage, Abnormal effectives.

Unit 3: Budgets and Budgetary Control:

Meaning, Types of Budgets (sales, production, purchase raw material consumption, cash budget). Steps in Budgetary Control, Fixed and Flexible Budgeting, Responsibility Accounting.

Unit 4: Standard Costing and Variance Analysis:

Material, Labour & Overhead variances.

Reference:

1. Maheshwari, S.N., and Mittal, S.N. Cost Accounting: Theory and Problems, Shree Mahavir Book Depot (Publishers), Delhi.

- 2. M.N.Arora, Management Accounting, Theory, Problems and Solutions, Himalaya Publishing House
- 3. Horngren, C.T., Foster, G, and Datar, S.M., Cost Accounting: A Managerial Emphasis, Prentice Hall of India Pvt. Ltd., New Delhi.
- 4. Henke, E.O., and Spoede, C.W., Cost Accounting: Managerial Use of Accounting Data, PWS-KENT Publishing Company, Boston.

BDC21011

SEMESTER III

INCOME TAX - DSC 5

(Credits: Lecture – 04, Tutorial – 01, Practical – 01)

Lectures: 64 Hrs Tutorials: 16 Hrs Practical: 32 Hrs

Course Outcome:

On successful completion of this course the students can:

CO1: Learn in depth the procedure of online filing and able to file online income tax returns

CO2: Understand in depth Income Tax Act of 1961 and can become tax consultant practitioner

CO3: Deliberate in detail with examples and appear before IT tribunal on behalf of clients

CO4: Learn in detail different sections Under IT Act to reduce tax liability

CO5: Identify the different heads of income and able to compute tax liability

Unit 1: Basic concepts:

Income, agricultural income, person, asessee, assessment year, previous year, gross total income, total income, maximum marginal rate of tax. Residential status of persons and its effect on tax incidence .Exempted income under section 10(in relation to individuals).

Unit 2: Computation of income under the heads:

Salaries, Income from house property

Unit 3: Computation of income under the heads:

Profits and gains of business & profession, Capital gain, Income from other sources.

Unit 4: Computation Total Income and Tax Liability

Deductions under Chapter VI-A- Computation of total income and tax liability of individuals. Preparation of return of income manually and through software. Provision & Procedures of Compulsory online filing of returns for specified assesses.

Reference:

1. Dr.VinodkSinghania and Dr.MonicaSinghania; Students guide to income tax, Taxman Publications.

- 2. GirishAhuja and Ravi Gupta; Systematic Approach to Income Tax: Bharat Law House.
- 3. Mahesh Chandra, D.C Shukla; Income Tax Law and Practice: Pragati Publications.
- 4. S.P Goyal; Direct tax planning: SahityaBhawan
- 5. Finance Act for relevant Assessment Year
- 6. CBDT Circulars
- 7. Latest court judgements

BDC22011

SEMESTER III

CORPORATE FINANCE - DSC 6

(Credits: Lecture – 05, Tutorial – 01, Practical – 0)

Lectures: 80 Hrs Tutorials: 16 Hrs

Course Outcome:

On successful completion of this course the students can:

- CO1: Learn in details financial management and become financial adviser
- CO2: Understand and analyse the interrelationship between finance and corporate
- CO3: Learn in depth working capital management and able to estimate the working capital requirements
- CO4: Understand in detail the various approaches to capital structure theories and able to design capital structure
- CO5: Understand in depth long term investment decisions

Unit 1:Nature of Financial Management:

Finance and related disciplines; Scope of Financial Management; Profit Maximization, Wealth Maximization - Traditional and Modern Approach; Functions of finance – Finance Decision, Investment Decision, Dividend Decision; Objectives of Financial Management; Organisation of finance function; Concept of Time Value of Money: present value, future value, and annuity.

Unit 2: Long-term investment decisions:

Capital Budgeting - Principles and Techniques; Nature and meaning of capital budgeting; Estimation of relevant cash flows and terminal value; Evaluation techniques - Accounting Rate of Return, Net Present Value, Internal Rate of Return, Net Terminal Value, Profitability Index Method. Concept and Measurement of Cost of Capital: Explicit and Implicit costs; Measurement of cost of capital; Cost of debt; Cost of perpetual debt; Cost of Equity Share; Cost of Preference Share; Cost of Retained Earning; Computation of over-all cost of capital based on Historical and Market weights.

Unit 3: Capital Structure:

Approaches to Capital Structure Theories - Net Income approach, Net Operating Income approach, Modigliani-Miller (MM) approach, Dividend Policy Decision - Dividend and Capital; Irrelevance of dividends: General, MM hypothesis.

Leverage Analysis: Operating and Financial Leverage; EBIT -EPS analysis; Combined leverage.

Unit 4: Working Capital Management:

Management of Cash - Preparation of Cash Budgets (Receipts and Payment Method only); Cash management technique (Lock box, concentration banking), Receivables Management – Objectives; Credit Policy, Cash Discount, Debtors Outstanding and Ageing Analysis; Costs -Collection Cost, Capital Cost, Default Cost, Delinquency Cost, Inventory Management (Briefly) - ABC Analysis; Minimum Level; Maximum Level; Reorder Level; Safety Stock; EOQ (Basic Model), Determination of Working Capital.

Reference:

1. M.Y. Khan & P.K. Jain, Financial Management, Tata McGraw Hill Pubilshing Co. Ltd.

- 2. Rustogi, Financial Management
- 3. I.M. Pandey, Financial Management

4. L.J. Gitman& C.J. Zutter, Managerial Finance.R.A. Brealey, S.C. Myers, F. Allen& P. Mohanty, Principles of Corporate Finance.

5. J.V. Horne & J.M. Wachowicz, Fundamentals of Financial Management.

SEMESTER IV

FINANCIAL MARKETS AND INSTITUTIONS - DSC 7

(Credits: Lecture -05, Tutorial -01, Practical -0)

Lectures: 80 Hrs Tutorials: 16 Hrs

Course Outcome:

On successful completion of this course the students can;

- CO1: Understand in details transaction in stock exchange and able to become inter-mediator
- CO2: Learn in depth the classification and characteristics of financial markets and institutions and able to set up his own institution
- CO3: Understand in detail characteristics of financial market and able to participate in financial market
- CO4: Identify the government policies for investment and able apply them

Unit 1: Indian Financial System:

Indian Financial System – Meaning - Overview – needs – objectives, major reforms – issues in financial reforms –future agenda –role of RBI- Banking Companies Regulation Act 1949, services, Retail banking – Payment Banks. Corporate universal Banking system – CBS – RTG'S – MBFC – Internet banking.

Unit 2: Financial Markets in India:

Role and Importance of Financial Markets, Types of Financial Markets: Money Market; Capital Market; Factors affecting Financial Markets, Linkages Between Economy and Financial Markets, Integration of Indian Financial Markets with Global Financial Markets, Primary & secondary market, Currency Market, Debt Market- role and functions of these markets.

Unit 3: Primary Market:

Primary Market for Corporate Securities in India: Issue of Corporate Securities: Public Issue through Prospectus, Green shoe option, Offer for sale, Private Placement, Rights Issue, On-Line IPO, Book Building of Shares, Disinvestment of PSU, Employees Stock Options, Preferential Issue of Shares, Venture Capital, Private Equity Firms, Performance of Primary Market in India, Corporate Listings : Listing and Delisting of Corporate Stocks.

Unit 4: Secondary Market in India:

Introduction to Stock Markets, Regional and Modern Stock Exchanges, International Stock Exchanges, Raising of funds in International Markets: ADRs and GDRs, FCCB and Euro Issues; Indian Stock Indices and their construction, maintenance, adjustment for corporate actions (rights, bonus and stock split;) on index with numerical, free float v/s full float methodology, Classification of Securities to be included in the Index, Bulls and Bears in Stock Markets, Factors influencing the movement of stock markets, indicators of maturity of stock markets, Major Instruments traded in stock markets: Equity Shares, Debentures, Myths attached to Investing in Stock Markets.

Unit 5: Trading of Securities:

Trading of securities on a stock exchange; Selection of broker, capital and margin requirements of a broker, MTM and VAR Margins, kinds of brokers, opening of an account to trade in securities, DEMAT System, placing an order for purchase/sale of shares, margin trading and margin adjustment, contract note and settlement of contracts, Algorithmic trading, Demutualization of Securities, NSE and BSE: Sensex & Nifty -Settlement mechanism at BSE & NSE..

Unit 6: Money & Debt Markets:

Money Markets & Debt Markets in India: Money Market - Meaning, role and participants in money markets, Segments of money markets, Call Money Markets, Repos and reverse Repo concepts, Treasury Bill Markets, Market for Commercial Paper, Commercial Bills and Certificate of Deposit. Role of STCI and DFHI in money market, Secondary market for government securities. Over subscription and devolvement of Government Securities, Government securities issued by State Governments, Municipal Bonds.

Reference:

1. Saunders , Anthony & Cornett , Marcia Millon (2007). Financial Markets and Institutions (3rd ed.). Tata McGraw Hill

2. Khan, M Y. (2010). Financial Services (5th ed.). McGraw Hill Higher Education

3. Shahani, Rakesh(2011). Financial Markets in India : A Research Initiative. Anamica Publications

4. Goel, Sandeep. (2012). Financial services.PHI.

5. Gurusamy, S. (2010). Financial Services. TMH.

SEMESTER IV

QUANTITATIVE TECHNIQUES - DSC 8

(Credits: Lecture -05, Tutorial -01, Practical -0)

Lectures: 80 Hrs Tutorials: 16 Hrs

Course Outcome:

After the completion this course the students are able to:

- CO1: Understand in depth about OR techniques and solve the business problems
- CO2: Learn in detail to convert the business problem into mathematical for optimum utilization of scare resources
- CO3: Understand the details of elementary transportation and able to solve business problems
- CO4: Learn in depth about Network analysis and able to construct network diagram

CO5: Learn the details of Decision Theory

Unit 1: Linear Programming:

Formulation of L.P. Problems, Graphical Solutions, Two Variables, introduction of slack variables and additional variables – Duality concept, formulation of LPP Model using slack and additional variables.

Unit 2: **Elementary Transportation**:

Formulation of Transport Problem, Solution by N.W. Corner Rule, Least Cost method, Vogel's Approximation Method (VAM), Modified Distribution Method. (Special cases: Multiple Solutions, Maximization case, unbalanced case, prohibited routes) Elementary Assignment: Hungarian Method, (Special cases: Multiple Solutions, Maximization case, unbalanced case, Pastrictions on assignment.)

Maximization case, unbalanced case, Restrictions on assignment.)

Unit 3: Network Analysis:

Construction of the Network diagram, Critical Path- float and slack analysis (Total float, free float, independent float), PERT, Project Time Crashing.

Unit 4: Decision Theory:

Pay off Table, Opportunity Loss Table, Expected Monetary Value, Expected Opportunity Loss, Expected Value of Perfect Information and Sample Information Markov Chains: Predicting Future Market Shares, Equilibrium Conditions (Questions based on Markov analysis) Limiting probabilities, Chapman Kolmogrov equation.

Introduction to Game Theory: Pay off Matrix- Two person Zero-Sum game, pure strategy, Saddle point; Dominance Rule, Mixed strategy, Reduction of m x n game and solution of 2x2, 2x s, and r x 2 cases by Graphical and Algebraic methods; Introduction to Simulation: Monte Carlo Simulation

Reference:

1. N. D. Vohra, Quantitative Management, Tata McGraw Hill

2. P. K. Gupta, Man Mohan, KantiSwarup, Operations Research, Sultan Chand

3. V. K. Kapoor, Operations Research, Sultan Chand & Sons

4. J. K. Sharma, Operations Research Theory & Applications, Macmillan India Limited.

BDD21001

SEMESTER IV

COMPUTER APPLICATIONS IN BUSINESS – SEC - 2

(Credits: Lecture -02, Tutorial -0, Practical -2)

Course Outcome:

On successful completion of this course the students are able to:

- CO1: Learn in depth and create business documents by using MS Word and Excel
- CO2: Learn in details with application of PowerPoint and present of business information through PPTs
- CO3: Write down the characteristics of BPOs and KPOs and able to work in BPOs and KPOs
- CO4: Learn the classification and characteristics of chart and graphs using computers
- CO5: Identify the characteristics of projects and develop projects using computer

Unit 1: Word Processing

Introduction to word Processing, Word processing concepts, Use of Templates, Working with word document: Creating and Editing Text, Find and replace text, Formatting, spell check, Autocorrect, Autotext; Bullets and numbering, Tabs, Paragraph Formatting, Indent, Page Formatting, Header and footer, Tables: Inserting/Drawing, filling and formatting a table; OLE concepts (Object Linking and Embedding) Inserting Pictures and Video; Mail Merge: including linking with Database; Printing documents

Creating Business Documents using the above facilities

Unit 2: Presentation Graphics

3 Lectures, Practical Lab 6 Presentation-Basic concepts, Creating/Editing slides, Formatting slides, Inserting drawings, Charts, Tables, Images, Symbols. Embedding media and animation. Preparing and presenting a slide show.

Creating Business Presentations using above facilities

Unit 3: Spreadsheets and its Business Applications10 Lectures, Practical Lab 20

Spreadsheet concepts, Managing worksheets; Formatting, Entering data, Editing, and Printing a worksheet; Handling operators in formula, Project involving multiple spreadsheets, Organizing Charts and graphs

Generally used Spreadsheet functions: Mathematical, Statistical, Financial, Logical, Date and Time, Lookup and reference, Database, and Text functions.

Unit 4: Creating Business Spreadsheet 10 Lectures, Practical Lab 20

Creating spreadsheet in the area of: Loan and Lease statement; Ratio Analysis; Payroll Processing and statements; Capital Budgeting; Depreciation Accounting; Graphical representation of data; Frequency distribution and its statistical parameters; Correlation and Regression.

Note:

1. The General Purpose Software referred in this course will be notified by the University Departments every three years. If the specific features, referred in the detailed course

Lectures: 32 Hrs Practical: 64 Hrs

3 Lectures, Practical Lab 6

above, is not available in that software, to that extent it will be deemed to have been modified.

2. Teaching arrangement need to be made in the computer Lab

Reference:

The suggested readings and guidelines shall be notified by the university department at least once in three years based on the selected software

SEMESTER V

INVESEMENT ANALYSIS & PORTFOLIO MANAGEMENT – DSC 9

(Credits: Lecture -05, Tutorial -01, Practical -0)

Lectures: 80 Hrs Tutorials: 16 Hrs

Course Outcome:

On successful completion of this course the students can:

- CO1: Learn in depth various financial models to analyse risk and return
- CO2: Understand in depth share valuation
- CO3: Identify and use different models for portfolio analysis
- CO4: Learn in depth capital asset pricing model

Unit 1: Basics of risk and return:

Concept of returns, application of standard deviation, coefficient of variation, beta, alpha. Bonds : present value of a bond, yield to maturity, yield to call, yield to put, systematic risk, price risk, interest rate risk, default risk. Yield curve and theories regarding shape of yield curve. Unsystematic risk and non-risk factors that influence yields. Duration and modified duration, immunization of a bond portfolio. Fundamental analysis: EIC framework; Economic analysis: Leading lagging & coincident macro-economic indicators, Expected direction of movement of stock prices with macroeconomic variables in the Indian context; Industry analysis: stages of life cycle, Porter's five forces model, SWOT analysis, financial analysis of an industry; Company analysis.

Unit 2: Share valuation:

Dividend discount models- no growth, constant growth, two stage growth model, multiple stages; Relative valuation models using P/E ratio, book value to market value. Technical analysis: meaning, assumptions, difference between technical and fundamental analysis; Price indicators- Dow theory, advances and declines, new highs and lows- circuit filters. Volume indicators- Dow Theory, small investor volumes. Other indicators- futures, institutional activity, Trends: resistance, support, consolidation, momentum- Charts: line chart, bar chart, candle chart, point & figure chart. Patterns: head &shoulders, triangle, rectangle, flag, cup & saucer, double topped, double bottomed, Indicators: moving averages. Efficient market hypothesis; Concept of efficiency: Random walk, Three forms of EMH and implications for investment decisions. (No numerical in EMH and technical analysis)

Unit 3: Portfolio analysis:

Portfolio risk and return, Markowitz portfolio model: risk and return for 2 and 3 asset portfolios, concept of efficient frontier & optimum portfolio. Market Model: concept of beta systematic and unsystematic risk. Investor risk and return preferences: Indifference curves and the efficient frontier, and anticipated inflation. Asset allocation: Asset allocation pyramid, investor life cycle approach, Portfolio management services: Passive – Index funds, systematic investment plans. Active – market timing, style investing.

Unit 4: Capital Asset Pricing Model (CAPM):

Efficient frontier with a combination of risky and risk free assets. Assumptions of single period classical CAPM model. Characteristic line, Capital Market Line, Security market Line. Expected return, required return, overvalued and undervalued assets. Mutual Funds :Introduction, calculation of Net Asset Value (NAV) of a Fund, classification of mutual fund

schemes by structure and objective, advantages and disadvantages of investing through mutual funds. Performance Evaluation using Sharpe's Treynor's and Jensen's measures and Fama's Decomposition.

Reference:

 Fischer, D.E. & Jordan, R.J. : Security Analysis & Portfolio Management ; PearsonEducation.
 PrasannaChandra : Investment Analysis and Portfolio Management ;Tata Mcgraw HillEducation Private Limited

BDE22001

SEMESTER V

GST AND CUSTOMS DUTY – DSC 10

(Credits: Lecture -05, Tutorial -01, Practical -0)

Lectures: 80 Hrs Tutorials: 16 Hrs

Course Outcome:

On successful completion of this course the students are able to:

- CO1: Learn in depth the provisions of GST to handle TDS and POS online and off line more efficiently
- CO2: Learn the details of computation of GST
- CO3: Learn in detail the steps to be followed to determine the assessable value and customs duty
- CO4: Understand the details of technology of GST and flow of return filing under GST
- CO5: Learn in details and gain knowledge to practice as GST Consultant
- Unit 1: Introduction to GST- Indirect tax Structure in India, Constitutional requirements, GST Council, Issues in Indirect Tax, Rationale for Transition to GST. GST- Meaning, Definition of GST - Structure of GST -Types of GST- Features of GST, Benefits of GST. Difficulties in implementation of GST.

GST Compliance requirement definitions of Dealer, Manufacturer and Trader. Registration under GST-Persons liable for registration, compulsory registration, Procedure for Registration, Rejection of application for registration, cancellation of Registration,

Unit 2: a) **GST Definitions** - Aggregate Turnover, Agriculturist, Business, Credit note and Debit note, Exempt Supplies, Input, Input service, Input Service Distributor, Intrastate supply of Goods, Job work, Invoice. Composition Levy, Mixed Supply, outward supply, Person, Turnover in State

b) Levy and Collection of Tax: Introduction, Supply- meaning and scope of supply, treatment of mixed and composite supply, Liability of tax payable person, Rate and value of tax, transactions without considerations, list of transactions for supply of goods and services and list of transactions for non-supply of goods and services, Reverse charge mechanism,.

Unit 3: Time of supply and Value of taxable supply

Time of Supply Introduction, time of supply-forward charge, reverse charge, residuary, special charges Time of supply of service- forward charge, reverse charge, Vouchers, Residuary, Special charges. Problems on determination of time of supply.

Value of taxable Supply-conditions, inclusions, Consideration not wholly in money, Supply between two related persons, Supply through agent, cost based value, Residual valuation, specific supplies, Service of pure agent. Problems on determination of value of supply.

Unit 4 : Input tax credit and Returns

Input tax credit- Meaning, conditions for taking credit, ineligible input tax credit, availability of credit in special circumstances, Input tax credit and change in constitution of registered person, Taking input tax credit in respect of inputs and capital goods sent for job work, Manner of Distribution of Credit by Input Service Distributor (ISD)

Returns-Furnishing details of outward supplies and inward supplies, a brief introduction to GST forms-1 to 8, Steps for filing forms, Levy of late fee.

Unit 5: Customs Act 1962

Meaning-Notified Goods-Specified goods-Prohibition of Importation and Exportation under section 11-Types of Customs duty. Computation of Assessable Value and Customs duty.

Suggested Readings:

1. GST and Customs Duty - Singhania

BDE23001

SEMESTER V INVESTMENT BANKING & FINANCIAL SERVICES- DSE

(Credits: Lecture – 05, Tutorial – 01, Practical – 0)

Lectures: 80 Hrs Tutorials: 16 Hrs

Course Outcome:

On successful completion of this course the students are able to:

- CO1: Learn the characteristics of Investment banking in India
- CO2: Learn the details of Public Issue
- CO3: Understand the details of types of leasing
- CO4: Understand in detail the feature of Hire Purchase
- CO5: Understand the classification and characteristics of Insurance
- CO6: Learn in detail the history and evolution of venture Capital
- CO7: Learn the details of Securitization

Unit 1: Introduction:

An Overview of Indian Financial System, Investment Banking in India, Recent Developments and Challenges ahead, Institutional structure and Functions of Investment /Merchant Banking; SEBI guidelines for Merchant Bankers, Registration, obligations and responsibilities of Lead Managers, Regulations regarding Continuance of association of lead manager with an issue

Unit 2: Issue Management:

Public Issue: classification of companies, eligibility, issue pricing, promoter's contribution, minimum public offer, prospectus, allotment, preferential allotment, private placement, Book Building process, designing and pricing, Green Shoe Option; RightIssue: promoter's contribution, minimum subscription, advertisements, contents of offer document, Bought out Deals, Post issue work & obligations, Investor protection, Broker, subbroker and underwriters

Unit 3: Leasing and Hire Purchase :

Concepts of leasing, types of leasing – financial & operating lease, direct lease and sales & lease back, advantages and limitations of leasing, Lease rental determination; Finance lease evaluation problems (only Lessee's angle), Hire Purchase interest & Installment, difference between Hire Purchase & Leasing, Choice criteria between Leasing and Hire Purchase mathematics of HP, Factoring, forfaiting and its arrangement, Housing Finance : Meaning and rise of housing finance in India, Fixing the amount of loan, repricing of a loan, floating vs. fixed rate, Practical problems on housing finance.

Unit 4: Venture Capital, Insurance, Credit ratings and Securitization:

Concept, history and evolution of VC, the venture investment process, various steps in venture financing, incubation financing.

Insurance: Concept, classification, principles of insurance, IRDA and different regulatory norms, operation of General Insurance, Health Insurance, Life Insurance.

Credit Ratings: Introduction, types of credit rating, advantages and disadvantages of credit ratings, Credit rating agencies and their methodology, International credit rating practices.

Securitization: Concept, securitization as a funding mechanism, Traditional and nontraditional mortgages, Graduated-payment mortgages (GPMs), Pledged-Account Mortgages(PAMs), Centralized Mortgage obligations (CMOs), Securitization of non mortgage assets, Securitization in India

Reference:

1. M.Y.Khan,-Financial Services' - Tata McGraw -Hill, 3 rd Edition, 2005.

2. Machiraju - Indian Financial System _- Vikas Publishing House, 2 nd Edition, 2002.

3. J.C. Verma - A Manual of Merchant Banking _, Bharath Publishing House, New

Delhi,2001.

4. K.Sriram - Hand Book of Leasing, Hire Purchase & Factoring⁶, ICFAI, Hyderabad, 1992. **Note: Latest edition of the text books should be used**

BDE24001

SEMESTER V CORPORATE ANALYSIS AND VALUATION- DSE

(Credits: Lecture – 05, Tutorial – 01, Practical – 0)

Lectures: 80 Hrs Tutorials: 16 Hrs

Course Outcome:

On successful completion of this course the students are able to:

CO1: Learn the details of Analysis of Corporate Financial Statements

CO2: Understand the details of various methods of valuation

CO3: Learn in details with application of Discounted Cash flow valuation method

CO4: Learn the classification of estimating discount rates

CO5: Understand in depth Relative valuation

CO6: Identify the details of Impact of inflation on valuation

Unit 1: Analysis of Corporate Financial Statements:

Income statements and Balance sheets through ratio analysis and analyzing the Chairman's statement, Directors' report, management discussion & analysis, report on corporate governance, auditor's report to evaluate the financial soundness of the company. Understanding financial statements of manufacturing and service organisations. Common size analysis and relevant ratios.

Unit 2: Introduction to Valuation:

Value and price, Balance sheet-based methods, Income statement-based methods, Multiples, Goodwill-based methods. Cash flow discounting-based methods. Deciding the appropriate cash flow for discounting. The free cash flow to the firm, free cash flow to equity. Forecasting Cash flows: simple model for forecasting income and cash flows. Earnings, Tax effect, Reinvestment needs, dividend.

Unit 3: Discounted Cash flow Valuation:

Valuation of a company with no growth, constant growth, variable growth and infinite life. Estimating discount rates-cost of equity, cost of debt, tax shield, weighted average cost of capital. The estimation of equity risk premium, calculation of beta, instability of beta, adjusted beta, levered and unleveredbeta, bottoms up beta.

Unit 4: Relative Valuation:

standard multiples, comparable companies, potential pitfalls; estimating multiples using regression. Valuation of brands and intellectual capital. Interest rates and company valuation. Impact of inflation on valuation. Reconciling relative and discounted cash flow valuation. Case studies in valuation.

2. Damodaran, A. (2008). Damodaran on Valuation, Security Analysis for investment and CorporateFinance (2nd ed.). Wiley India Pvt. Ltd.

- 3. Chandra, P. (2011).Corporate Valuation and Value Creation, (1st ed). TMH
- 4. Pablo Fernandez, Valuation and Common Sense, free download from ssrn.

BDE25001

SEMESTER V

RESEARCH METHODOLOGY-DSE

(Credits: Lecture -05, Tutorial -01, Practical -0)

Lectures: 80 Hrs Tutorials: 16 Hrs

Course Outcome:

On successful completion of this course the students can:

- CO1: Understand in details with application of research methodology and become a good researcher
- CO2: Learn the characteristics and classification of research Design
- CO3: Understand in details with examples Sources of Data Collection
- CO4: Learn the characteristics of sampling techniques
- CO5: Understand in details with application of methods of analysis
- CO6: Understand the details of research report

Unit 1: Business Research:

Meaning - Nature and Scope of Business Research – Role of Business Research in decision making. Applications of Business Research; The Research process – Steps in the research process; the research proposal; Problem Formulation: Management decision problem vs. Business Research problem. Research Design: Exploratory, Descriptive & Causal.

Unit 2: Primary Data Collection:

Survey v/s Observations. Random sample collection methods. Comparison of selfadministered, telephone, mail, emails techniques. Qualitative Research Tools: Depth Interviews focus groups and projective techniques.

Unit 3:Measurement& Scaling:

Primary scales of Measurement-Nominal, Ordinal, and Interval &Ratio. Scaling techniques paired comparison, rank order, constant sum, semantic differential, itemized ratings, Likert Scale; Questionnaire-form & design. Sampling: Sampling techniques, determination of sample size using statistical techniques, Cronbach's Alpha test for reliability(using software).

Unit 4: Data and the Methods of Analysis:

Analysis of Variance (ANOVA) One-Way & Two-Way, Chi square test (goodness of Fit).Multivariate Data Analysis: Factor Analysis (Principal Component Analysis), Discriminant Analysis. Above statistical test also to be explained using statistical software package. Report writing: Contents of a Research Report, Plagiarism in Business Research – Meaning and effects - Plagiarism detection software

Reference:

1. Zikmund, W.G., Babin, B.J., Carr, J.C. & Griffin, M. (2013). Business Research Methods (9th ed.). Cengage Learning.

2. Johnson, R.A. & Wichern, D.W. (1997) Business Statistics-Decision Making with Data (1st ed.). John Wiley & Sons.

3. Cooper, D.R. & Schindler, P.S. (2008) Business Research Methods (10th ed.). McGraw Hill Education.

4..Chawla, D, &Sondhi, N. (2011) Research Methodology Concepts and Cases (1st ed.).

Vikas Publishing House 5. Malhotra, N & Dash. S (2010) Marketing Research An Applied Orientation (6th ed.). Pearson, Prentice Hall of India.

Note: Latest edition of the text books should be use

BDE26001

SEMESTER V

INTERNATIONAL TRADE BLOCKS AND MULTILATERAL AGENCIES- DSE

(Credits: Lecture -05, Tutorial -01, Practical -0)

Lectures: 80 Hrs Tutorials: 16 Hrs

Course Outcome:

On successful completion of this course the students can:

- CO 1: Learn the details of Economic theory on international trade
- CO2: Understand the characteristics of domestic, foreign, global environment and analyse their impact on international business decision
- CO3: Understand the details of regional integration and trade blocks
- CO4: Understand the characteristics and types of international investment
- CO5: Identify the impact of reform on competitiveness of the Indian firms
- CO6: Understand in depth economic institutions

Unit 1: Review of Economic Theory on International Trade:

Basis for international trade; gains from trade; distributional issues, policy instruments and their impact, political economy. Importance, nature and scope of international relation, modes of entry into international business, internationalization process and managerial implications; Domestic, foreign and global environments and their impact on international business decision; Growing concern for green trades.

Unit 2:International economic & trading environment:

Regional integration and trade blocks, regionalism v/s. multilateralism, European union, integration of developing countries -BRICS, ASEAN, SAARC, SAFTA, NAFTA, G-20; World trade in goods and services -Major trends and developments; World trade and protectionism - Tariff and non-tariff barriers; Counter trade, UNCTAD, WTO, GATT, GATS, TRIM, TRIPS; India's role in facilitating trade relations under BRICS, SAARC, SAFTA, ASEAN and to WTO.

Unit 3: International investment:

Types and significance of foreign investments, factors affecting international investment, growth and dispersion of FDI, Cross border mergers and acquisition, foreign investment in India-Impact of reforms on competitiveness of the Indian Firms, EURO/ADR issues, ECBs; current economic crises in US/Europe/Asia and its impact on economic growth in India.

Unit 4: Economic institutions:

International Monetary Funds (IMF), World Bank (IBRD,IDA, IFC), Asian Development Bank, BRICS Development Bank, Bilateral funding arrangements with special reference to Japan International Cooperation Agencies (JICA), agencies of USA; Case studies on Bilateral financing arrangements of Indian projects like Delhi Metro, Dedicated Freight corridor, Nuclear Power Plant etc.

Reference:

1. Hill, W. L. Charles and Jain, A.K. (2008). International Business (6th ed.). India: McGrawHill.

2. Fernando, A.C. (2011) .Corporate Governance: Principles, Policies and Practices. India: Pearson Education.

3. Roger, Bennet (1999). International Business, Financial Times. London: Pitman Publishing.

4. Sharan, Vyuptakesh (2003). International Business (2nd ed.). India: Pearson Education.

5. Krueger, Anne O. (2002). Economic Policy Reforms and the Indian Economy.OUP.

Note: Latest edition of the text books should be used

BDE27001

SEMESTER V

HUMAN RESOURCE MANAGEMENT- DSE

(Credits: Lecture -05, Tutorial -01, Practical -0)

Lectures: 80 Hrs Tutorials: 16 Hrs

Course Outcome:

On successful completion of this course the students are able to:

- CO1: Understand in depth the techniques to manage Human Resources at work place and able to occupy a position of H R Manager
- CO2: Deliberate the methods and techniques of training to train the Human Resources and create assets for the organisation
- CO3: Understand in depth the methods of recruitment
- CO4:Understand the basis and purpose of promotion
- CO5: Learn the details of transfer

Unit 1: Human Resource Management

Meaning, Definition – objectives, Importance, Functions and process. HR policies, HR Manager- Duties and responsibilities – Recent trends in HRM

Unit 2: Human Resource Planning, Recruitment and Selection

Meaning – Importance of Human Resource Planning – Benefits of Human Resource Planning. Recruitment – Meaning – methods of recruitment. Selection – meaning – steps in selection process. Interview – meaning and types. Induction – Meaning, objectives and purposes.

Unit 3: Training and Development

Training – Need for training, benefits of training, identification of training needs and methods of training. Training v/s development, methods of development. Career Development.

Unit 4: Performance Appraisal and Compensation

Performance Appraisal – Meaning and Definition, objectives, methods, uses and limitation. Compensation – meaning and objectives. Fringe benefits.

Unit 5: Promotion and Transfers

Meaning and Definition of Promotion – purpose of promotion, basis of promotion, meaning of transfer, reasons for transfer, types of transfer, promotion v/s transfer.

Reference:

1. Gary Dessler. A Framework for Human Resource Management. Pearson Education.

2. DeCenzo, D.A. and S.P. Robbins, *Personnel/Human Resource Management*, Pearson Education.

- 3. Bohlendar and Snell, Principles of Human Resource Management, Cengage Learning
- 4. Ivancevich, John M. Human Resource Management. McGraw Hill.
- 5. Wreather and Davis. *Human Resource Management*. Pearson Education.
- 6. Robert L. Mathis and John H. Jackson. Human Resource Management. Cengage Learning.
- 7. TN Chhabra, Human Resource Management, DhanpatRai& Co., Delhi

- 8. BiswajeetPatttanayak, *Human Resource Management, PHI Learning*9. NeeruKapoor, *Human Resource Management*, Taxmann Publication

Note: Latest edition of text books may be used.

SEMESTER VI

CORPORATE RESTRUCTURING – DSC 11

(Credits: Lecture -05, Tutorial -01, Practical -0)

Lectures: 80 Hrs Tutorials: 16 Hrs

Course Outcome:

On successful completion of this course the students can:

CO1: Understand in detail the problems faced in joint ventures

CO2: Learn the types and structure of joint venture

CO3: Understand in detail the theories of Mergers and Acquisitions

CO4: Learn the details of legal frame work for mergers and acquisitions

CO5: Understand the methods and factors affecting Valuation

CO6: Understand the details of Post merger evaluation and its impact on shareholders' wealth

Unit 1: Joint Ventures:

Concept & Meaning of Joint Ventures, Need & Types of Joint Ventures, Structures & Problems faced in Joint Ventures, Joint Ventures and Strategic Alliance. Some relevant case study of successful and failed joined ventures.

Unit 2: Mergers and Acquisitions:

Introduction to mergers, types of mergers, theories of mergers & acquisitions; Cross-border mergers and acquisitions, issues and challenges in cross border M&A. Analysis of Post-Merger Performance. Demerger, types of demerger, reverse merger, buyback of shares, leverage buy-out strategy, merger strategy - growth, synergy, operating synergy, financial synergy, diversification. Takeover and its types, takeover strategy, takeover bids, legal framework for mergers and acquisitions, leverages and buyouts; Hostile tender offers and various anti-takeover strategies.

Unit 3: Deal Valuation and Evaluation:

Factors affecting valuation basics, methods of valuation, cash flow approaches, Economic Value Added (EVA), sensitivity analysis, valuation under takeover regulation, valuation for slump sale, cost-benefit analysis and swap ratio determination.

Unit 4: Post-Merger Evaluation:

Financial Evaluation of Mergers & Acquisitions, Impact on shareholders' Wealth; Methods of payment and financing options in mergers & acquisitions, financing decision, Merger, Acquisition and Competition law 2002, SEBI (Securities & Exchange Board of India) Takeover Code 2011 and criteria for negotiating friendly takeover.

Reference:

1. Weston, Fred; Chung, Kwang S. &Siu, Jon A.: Takeovers, Restructuring and Corporate Governance, (2nd ed.). Pearson Education

2. Gupta, Manju (2010): Contemporary Issues in Mergers and Acquisitions. Himalaya Publishing

3. Sundarsanam (2006); Creating Value from Mergers and Acquisitions, (1st ed.) Pearson Education

4. Ramanujan. S. (1999); Mergers: The New Dimensions for Corporate Restructuring, McGraw Hill

5. Narayankar, Ravi, (2013): Merger and Acquisitions Corporate Restructuring, Strategy and

Practices, (2nded.). International Book House Pvt. Ltd.

Note: Latest edition of the text books should be used

SEMESTER VI

INTERNATIONAL FINANCIAL INSTITUTIONS – DSC 12

(Credits: Lecture -05, Tutorial -01, Practical -0)

Lectures: 80 Hrs Tutorials: 16 Hrs

Course Outcome:

On successful completion of this course the students can:

- CO1: Learn the details of IFIS and their implications on business
- CO2: Understand the characteristics of world bank
- CO3: Learn the History and Organisational Structure of world bank
- CO4: Understand in detail the functioning of IDA and IFC
- CO5: Understand the steps taken by IMF to solve problems of international liquidity
- CO6: Understand the Dispute Settlement facilities of international Centre for investment Disputes

Unit 1: International financial institutions

Meaning - objectives- need-functions. International liquidity: meaning, problems of international liquidity-IFIs and their implications on business.

Unit 2: International monitory fund (IMF):

Origin- objectives functions- membership- organization and structure- financial resourcesrole played by IMF in global business- steps taken by IMF to solve problems of international liquidity.

Unit 3: World Bank:

Origin-History –membership-organisational structure- capital resources- funding objectivesfunctions of World Bank in international business-loan provision: projects loans, sectoral loans and structural adjustment loans.

Unit 4: IDA and IFC:

IDA: Origin- history-objectives- membership -organizational structure-IDA assistance – Donor contributions.

IFC: Origin-history-objectives - organizational structure-funding mechanisms-Financial resources- Assistance to member countries.

Unit 5:UNCTAD and MIGA:

UNCTAD : Origin-history-functions-organisational structure-activities. MIGA: Origin-history-functions-organisational structure-activities.

Unit 6:ADB and International Centre for Investment Disputes(ICID):

ADB: Origin- history-objectives- membership -organizational structure-Functions. International centre for investment Disputes (ICID): Origin- history- membership -organizational structure-activities-Disputes settlement facilities.

Reference:

- Principles & Practice of Banking B.S. Raman
 International Banking operations Indian institute of Banking and finance
 Corporate finance for Non finance Security Prasanna Chandra

Note: Latest edition of the text books should be used

SEMESTER VI STRATEGIC CORPORATE FINANCE- DSE

(Credits: Lecture -05, Tutorial -01, Practical -0)

Lectures: 80 Hrs Tutorials: 16 Hrs

Course Outcome:

On successful completion of this course the students can

- CO1: Learn in detail the risk management choices
- CO2: Understand the details of value enhancement tools and techniques
- CO3: Learn the different types of financial strategy for shareholders wealth maximization of strategic corporate finance
- CO4: Understand the significance of strategy in financial decision
- CO5: Learn the details of Financial Distress and restructuring
- CO6: Learn in depth capital structure and factors affecting the capital structure

Unit 1:Introduction to strategic corporate finance:

Strategy v/s Planning, significance of strategy in financial decisions, Different types of financial strategy for Shareholders Wealth Maximization, overall corporate value addition and Economic Value Addition. Strategic Cost Management: Traditional costing Vs Strategic Costing, Relevant costs v/s Irrelevant costs, Different types of strategic costing and their relevance- Target Costing, Activity based Costing, Life Cycle Costing, Quality Costing, Zero Based Budgeting, Strategic cost reduction techniques and value chain analysis. Valuing Real assets in the presence of risk: tracking portfolios and Real Asset valuation, Different Approaches of Valuing Real Assets, Capital Budgeting and Strategic policy.

Unit 2: Fundraising:

Identification of different sources of development capital, determination of capital structure and factors affecting the capital structure, cost of capital and cost saving strategy, production of a business plan and financial forecasts to enable potential funders to assess the proposition. Alternative sources of financing – alternative sources of financing, Different approach to infrastructure projects financing- Public Private Partnership (PPP) and its relevance. Managing credit ratings. Dividend v/s share repurchase policy, problem of too much cash. The issues of stock liquidity and illiquidity.

Financial Distress and restructuring: Meaning of Bankruptcy, Factors leading to bankruptcy, symptoms and predictions of bankruptcy, reorganization of distressed firms, liquidation of firms. Company disposals: retirement sale or the sale of a non-core subsidiary, planned exit, forceful retirement and other disposals. Exit strategy- most appropriate exit route, valuation, timing of sale and tax planning opportunities, identification of potential purchasers, approaching the potential purchaser, negotiate with potential acquirers and selection of a preferred purchaser. Real options: Financial and real options compared, various types of real options, application of Real options, Drawbacks of Real options

Unit 3:Company Valuation:

An overview of valuation, valuation principles and practices more, the impact of "what if" scenarios, the key financial and commercial factors affecting the business. Value enhancement tools & techniques, the link between valuation and corporate finance Management Buy-outs: Establishing feasibility of the buy-out, Negotiating the main terms of the transaction with the vendor including price and structure, Developing the business plan

and financial forecasts in conjunction with the buy-out team for submission to potential funders, negotiations with potential funders so that the most appropriate funding offers are selected. Management Buy-ins: Management Buy-in/Buy-outs ("BIMBOs"), Vendorinitiatedbuy-outs/buy-ins. Due Diligence: financial due diligence for both purchasers and financial institutions.

Unit 4: Strategic risk management:

Strategic risk management, the substitutability of capital structure and risk management choices, such as process control efforts, financial, physical, and operational hedging, value-based management.

Reference:

1.AswathDamodaran: Corporate finance theory and practice; John willey& sons, Inc.
2.AswathDamodaran: Strategic Risk Taking:A Framework for Risk Management ; Prentice Hall
3.IMPandey: Financial Management; Vikas Publishing House
4.Strategic Financial Management: Prasanna Chandra; McGraw Hill Education (India)
Private
Limited

Note: Latest edition of text books may be used.

SEMESTER VI MANAGEMENT OF FINANCIAL INSTITUTIONS- DSE

(Credits: Lecture -05, Tutorial -01, Practical -0)

Lectures: 80 Hrs Tutorials: 16 Hrs

Course Outcome:

On successful completion of this course the students can:

CO1: Learn the details of financial institution and its kind

CO2: Understand and analyse the financial statement of Financial institutions

CO3: Identify the financial strength and weakness of Financial institutions

CO4 :Understand the details of capital adequacy norms

CO5: Learn the classification of Institutional risk and the theories of interest rate

CO6: Understand the causes of liquidity risk

Unit 1 Financial Intermediation:

Kinds of Intermediation; Financial Institution and its kinds; An overview of the Indian financial system; Regulation of Banks, NBFCs & FIs; Products offered by Banks and FIs. CRR & SLR management; Capital Adequacy: Capital adequacy norms; Basel agreement-II&III; effect of capital requirements on bank operating policies

Unit 2 Statement of Financial Sector:

Flow of Funds Accounts - Sector wise and Instrument wise. Statements of Financial Institution: Analyzing Bank's Financial Statement: The balance sheet; income statement; Cash Flow Statement; profitability, liquidity and solvency analysis; Performance Analysis of banks: CAMELS Risk system; KPIs; Data Envelopment Analysis. Asset Liability Management: RBI guidelines on asset liability management

Unit 3 Institutional Risk Management:

Interest Rate Risk; Market Risk; Credit Risk; Liquidity Risk; Operational Risk. Determination of Interest Rate. Theories of Interest Rates: Classical Theory; Loan able Funds Theory; Liquidity Preference Theory; Term Structure of Interest Rates. Interest Rate Risk Management: Measurement of Interest Rate Risk; Duration and its kinds; Convexity. Managing Interest Rate Risk: Reprising Gap Model, Maturity Matching Model, Duration Gap Model, Cash Flow Matching Model; Convexity Adjustments.

Unit 4: Credit & Liquidity Risk Management:

Types of Assets, NPA & its types, Management of NPA, Measurement of Credit Risk -Qualitative and Quantitative models. Modelling Credit Risk; Term Structure of Credit Risk; Managing Credit Risk: Credit Analysis and kinds of Loans; Pricing of Loans. Liquidity Risk Management: Measurement of Liquidity Risk; Measures of Liquidity Exposure; Causes of Liquidity risk: Asset-Side and Liability-Side; Managing Liquidity Risk :Purchased Liquidity management and Stored Liquidity management; Liquidity Planning;

Deposit Insurance; Discount Window

Reference:

1. Saunders & Cornett – "Financial Institutions Management – A risk management approach" Tata McGraw Hill

2. Resti & Sironi – "Risk management and shareholders' value in banking" John Wiley

- 3. Rose & Hudgins "Bank management and financial services"
- 4.IIBF-"Bank Financial Management"
- 5.Paul& Suresh "Management of Banking and Financial Services "
 6.Subramanyam "Investment Banking "
- 7. Madhuvij -- "Management of financial institutions"
- 8. http://nptel.iitm.ac.in/courses/110106040/

Note: Latest edition of text books may be used.

SEMESTER VI FINANCIAL DERIVATIVES- DSE

(Credits: Lecture -05, Tutorial -01, Practical -0)

Lectures: 80 Hrs Tutorials: 16 Hrs

Course Outcome:

On successful completion of this course the students can:

CO1: Learn the classification and characteristics of financial derivatives in India

CO2: Identify and study the relationship between derivatives and other variables

CO3:Learn the characteristics of options and factors affecting option prices

CO4 :Understand the various types of SWAPS

CO5:Understand in depth forward and future contracts and play an important role in dealing with these contract

Unit 1: Introduction:

History of derivatives - origin of derivatives in India - the classification of derivatives – the important features of derivatives – Early delivery, extension and cancellation of forward contracts –financial derivatives market in India.

Unit 2:Forward and Future Contracts:

Meaning of forwards and futures – difference between forwards and futures – Clearing house mechanism - Margin requirements: Initial margin, maintenance margin and margin call – Making to Market – pricing of futures (Problems in preparation of Margin Accounts and Pricing of futures) – Valuation of futures contracts.

Unit 3: Options:

Meaning – Types of Option contracts – factors affecting option prices – Distinction between futures and options. Prices – Upper bounds and lower bounds, early exercise, pul-call parity – Time value and Intrinsic value of options – Concept of options In the money, At the money and Out of the money – Computation of Gross pay off and Net pay off from options contracts – Graphical representation of Pay off from options contracts.

Unit 4: Understanding of SWAPS:

Meaning and types – Interest rates swap – Currency Swaps; Credit Derivatives: Credit ratings, Credit Default Swaps.

Reference:

1. Ruey S. Tsay (2005). Analysis of Financial Time Series (2nd ed.). John Wiley.

2. John C. Hull. Options, Futures and Other Derivatives (7th ed.). Pearson Education.

3. JurgenFranke, Wolfgang Hardle and Christian Hafner. Introduction to Statistics of Financial

Markets.

4. R. Madhumathi, M. Ranganatham. Derivatives and risk management (1st ed.)

Redhead, K. Financial Derivatives- An introduction to futures, forwards, options, swaps Prentice Hall of India

5. Kotreshwar – Derivative Market

Note: Latest edition of text books may be used

SEMESTER VI RESEARCH SOFTWARE PACKAGE- DSE

(Credits: Lecture -02, Tutorial -0, Practical -02)

Course Outcome:

On successful completion of this course the students can:

- CO1: Understand the details of EVIEWS
- CO2: Learn the details of importing data to EVIEWS
- CO3: Understand the details of estimating a Multiple Regression Equation by Ordinary Least Squares using software
- CO4: Identify the details of printing output and graph
- CO5 : Understand the details of estimating Logit and Probit equation
- A Brief Introduction to EVIEWS (Econometric Views)
- A. Importing Data to EVIEWS
- B. Executing Simple Procedures
- i. Showing Data
- ii. Graphing Data
- iii. Descriptive Statistic of data
- iv. Estimating a Multiple Regression Equation by Ordinary Least Squares
- v. Testing of Homoscedasticity
- vi. Testing of Error Term
- vii. Testing of Multicollinearity
- viii. Testing of stationarity
- ix. Estimating a Logit and Probit Equation
- x. "Views" of the Regression Equation
- C. Printing Output and Graph

Readings:

http://www.eviews.com/illustrated/EViews_Illustrated.pdf

Note: Latest edition of text books may be used.

Lectures: 32 Hrs Practical: 64 Hrs

SEMESTER VI COMPUTERISED ACCOUNTING SYSTEM- DSE

(Credits: Lecture – 04, Tutorial – 00, Practical – 02)

Lectures: 64 Hrs Tutorials: 64 Hrs

Course Outcome:

On successful completion of this course the students can:

- CO1: Learn the details of Processing and preparing ledgers, trial balance using SQL query and report modules
- CO2: Understand the details of designing accounting support system
- CO3: Understand the details of auditing in computerized accounting system using Generic Software
- CO4: Learn in detail the creation of sample Data base using view, query and report modules

Unit-1: Computerized Accounting: Using Generic Software (12 Lectures, 12 Practical Lab)

Taxation: TDS, VAT and Service Tax Auditing in Computerized Accounting system: Statutory Audit, Voucher verification, Verification of related party transaction, CAAT: Various Tools

Unit-2: Introduction to DBMS(10 Lectures, 10 Practical Lab)

DBMS - concepts-DBMS Modules - Table, Form, View, Query and Report. Familiarising with SQL. Creating a sample data base and using view, query and report modules.

Unit -3 Designing Computerised Accounting System (14 Lectures, 14 Practical Lab) Requirement Analysis Designing Main Tables Creating Voucher entry form Populating t

Requirement Analysis, Designing Main Tables. Creating Voucher entry form, Populating the data base, Processing and preparing ledgers, Trial Balance using SQL query and report modules,

Unit-4 : Designing Accounting Support System (16 Lectures, 16 Practical Lab)

Designing Bills Payable and Bills Receivable Systems for Accounting using Form, Query and Report Modules. Designing Payroll System for Accounting using Form, Query and Report Modules.

Note:

1. The General Purpose Software referred in this course will be notified by the University Departments every three years. If the specific features, referred in the detailed course above, is not available in that software, to that extent it will be deemed to have been modified.

2. Teaching arrangements need to be made in the computer Lab

Reference:

The suggested readings and guidelines shall be notified by the university department at least once in three years based on the selected software.

Note: Latest edition of text books may be used.

SEMESTER VI Project Work- DSE

(Credits: Lecture – 01, Tutorial – 01, Practical – 04)

Lectures: 16 Hrs Tutorials: 16 Hrs Practical: 128 Hrs

Course Outcome:

On successful completion of the project work the students are able to:

CO1: Understand in depth to fill the gap between theory and practical through internship

- CO2: Understand in detail with examples the procedure and able to write a report on the problems of human resources, Production, Marketing purchase, financial, consumer's preferences and behaviour, pricing, competition etc of the organisations
- CO3: Specify the details in depth and able to communicate effectively
- CO4: Learn in detail and able to absorb as an employee by the employer
- CO5: Specify and analyse the components of project report and prepare the report effectively

C1 – Proposal of Project Work - 15 Marks

C2 – Progress of Project Work - 15 Marks

Viva - 20 Marks

Valuation of Report – 50 Marks

JSS COLEGE OF ARTS COMMERCE & SCIENCE (Autonomous) BN Road, Mysuru – 25 Department of Commerce and Management

Model Question Paper (For all courses except QT, computer Applications in Business, Computerized Accounting System, Research Software Package)

BBA Programme

| Time 3 h | rs | Maximum marks: 70 |
|------------|---|-------------------|
| Allocation | n of marks and Model Question Paper Commerce | |
| Ι | The question paper carries 70 marks. | |
| II | It is divided into 3 Parts, Part A, Part B and Part C | |
| III | Part A carries 30 marks. | 2x15=30 |
| IV | Part B, carries 20 marks | 2x10=20 |
| V | Part C, carries 20 marks | 4x5=20 |

Question Paper Pattern- 2017-18 (CBCS)

(For all courses except QT, computer Applications in Business, Computerized Accounting System, Research Software Package)

PART-A

| Answer the following | g. Each question carries 15 marks. | 2X15=30 |
|----------------------|------------------------------------|---------|
| 1 | | |
| | OR | |
| 2 | | |
| | | |
| 3 | | |
| 4 | OR | |
| 4 | | |

PART-B

Answer the following. Each question carries 10 marks. 2X10=20

| 5 | |
|---|----|
| | OR |
| 6 | |
| | |
| 7 | |
| | OR |
| 8 | |

PART-C

Answer any four of the following. Each question carries 5 marks.4X5=20

| 9 | | | |
|-----|-------|------|-----------|
| | | | |
| 10 | | | |
| | | | |
| | | | |
| 10 | | | |
| 12 | | | ••••• |
| 13 | | | |
| 1.J | ••••• | | |

Question Paper Pattern 4.4 Quantitative Techniques

Time: 3hrs

Max. Marks: 70

Part-A

 Answer the following. Each question carries two marks10X2=20

 1. a.
 f.

 b.
 g.

 c.
 h.

 d.
 i.

 e.
 j.

Part-B

Answer any four of the following. Each question carries five marks 4X5=20

| 2. | |
|----|--|
| 3. | |
| 4. | |
| 5. | |
| 6. | |

Part-C

Answer any three of the following. Each question carries ten marks3X10=30

| 7. | |
|----|---|
| 8. | |
| 9. | |
| 1(|) |

Question Paper Pattern 4.5 Computer Application in Business / DSE – Research Software Package

Time: 2 hrs

Max. Marks: 50

Part-A

Answer the following. Each question carries two marks.10X2=20

 1. a.

 b.

 c.

 d.

 e.

 f.

 g.

 h.

 i.

 j.

Part-B

Answer any two of the following. Each question carries five marks. 2X5=10

| 2 | •••• | | | | •••• | | • • • • • | ••••• | •••• | ••••• | | •••• | | | |
|---|------|------|------|------|------|------|-----------|-------|------|-------|------|----------|------|------|--|
| 3 | | | | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | | | | |

Part-C

Answer any two of the following. Each question carries ten marks 2X10=20

| 5. | ••• | | | •• | •• | ••• | ••• | ••• | | | • | | | • | | • | | • • | | | ••• | • | | • | | • | ••• | | • | | • | | | • • | • | • | | ••• | ••• | •• | | ••• | • | ••• | ••• | ••• | •• | •• | ••• | ••• | • |
|----|---------|-----|-----|----|----|-----|-----|---------|---|---|-----|---|-------|-----|-------|----|-----|-----|-----|----|---------|-----|---|---|---|-----|-----|---|---|-----|-----|-----|-----|-----|---|-----|-----|-----|-----|-----|---------|-----|--------|---------|-----|-----|----|----|-----|-----|-------|
| 6. | | | ••• | | | | | • • | • | | ••• | • | | • • | | •• | • • | | • • | •• | • | ••• | • | | • | ••• | • • | | | • | • • | | • • | | | • • | | | • • | ••• | ••• | ••• | •• | •• | •• | | | | • • | ••• | |
| 7. | | ••• | ••• | | | | | | | • | | | • | | • | | | • | | • | | | | | | - | | • | | • • | | ••• | • • | • | | •• | ••• | • • | | | | | | | ••• | | | | | | |

Question Paper Pattern DSE – Computerized Accounting System

Time: 3 hrs

Max. Marks:70

Part-A

Answer the following. Each question carries two marks.10X2=20

| - |
|---|

Part-B

Answer any four of the following. Each question carries five marks. 4X5=20

| 2. | |
|----|--|
| | |
| | |
| | |
| | |

Part-C

Answer any three of the following. Each question carries ten marks 3X10=30

| 7. | |
|-----|--|
| 8. | |
| 9. | |
| 10. | |